



2009 Financial & Management Plan

Office of the Mayor and Agencies
Office of the City Clerk and Municipal Council
Administration

Law

Finance

Police

Fire

Engineering

Child & Family Well-Being

Economic and Housing Development

Neighborhood and Recreational Services

Water Utility

Sewer Utility

2009 ADOPTED BUDGET
City of Newark, New Jersey

TABLE OF CONTENTS

TABLE OF ORGANIZATION

REVENUES

APPROPRIATIONS

OFFICE OF THE MAYOR AND AGENCIES

OFFICE OF THE CITY CLERK AND MUNICIPAL COUNCIL

ADMINISTRATION

LAW

FINANCE

POLICE

FIRE

ENGINEERING

CHILD AND FAMILY WELL-BEING

ECONOMIC AND HOUSING DEVELOPMENT

NEIGHBORHOOD AND RECREATIONAL SERVICES

UNCLASSIFIED APPROPRIATIONS

WATER UTILITY

SEWER UTILITY

CAPITAL BUDGET

APPENDIX



CORY BOOKER
MAYOR
NEWARK, NEW JERSEY
07102

October 16, 2009

To: The Newark Municipal Council

Re: 2009 Budget Presentation

I am pleased to introduce the 2009 adopted municipal budget for the City of Newark. This operating budget totaling \$677.4 million is \$17.9 million or 2.7% more than Fiscal Year 2008. This budget marks the third consecutive year that my Administration has presented a budget that was brought to fruition only through the cooperation of our Municipal Council and sacrifice on part of our citizens. My administration remains committed to achieving the highest level of fiscal responsibility as we strive to remain professional in our presentation, transparent in our reporting, and timely in our delivery of information regarding the City's financial goals and objectives.

The municipal budget, more so than any other single policy decision, represents the public's priority needs. Our goal within the City of Newark is to create a budget that best reflecting these public needs while considering the national economic crisis that has affected our community. As a city and a community, we must pull together in these difficult financial times and make the sacrifices necessary this year to remain supportive of our shared values and goals. This budget includes a property tax rate of \$2.74 per hundred dollars of assessed valuation, which represents a \$.14 increase or 5.1% increase over last year. We faced the unfortunate reality that the average homeowner will have an increase of approximately \$243.25 over last year's bill or an increase of approximately \$20.27 per month. In order to steer our great City through this turbulent financial period, will we need to stay committed to increasing revenue for the City while reducing municipal spending.

The main strategy in increasing revenue City-wide is to build our receivables on renewable sources of revenue. In order to accomplish this, we have implemented stronger enforcement of City codes and ordinances, increased fees and fines to match those of cities similar to Newark in size and economy, created a parking surcharge on private parking, and increased the interest yield on the City's cash management accounts.

Just as we have a plan to increase our revenues, executing a strong plan to reducing municipal expenses also remains our priority commitment. This budget reflects a reduction in head count of 147 FTE overall, a 4% reduction over 2008. We have also been committed to reduced contracting activities as shown by our 1.3% in contracting dollars awarded this year. We have reduced our overtime spending by \$5.8 million.

With the nation's economic downturn looming, there is no doubt that this has been a difficult year for developing a budget. However, I remain confident that the financial decisions represented within this document address the most critical needs for Newark's continued growth and development.

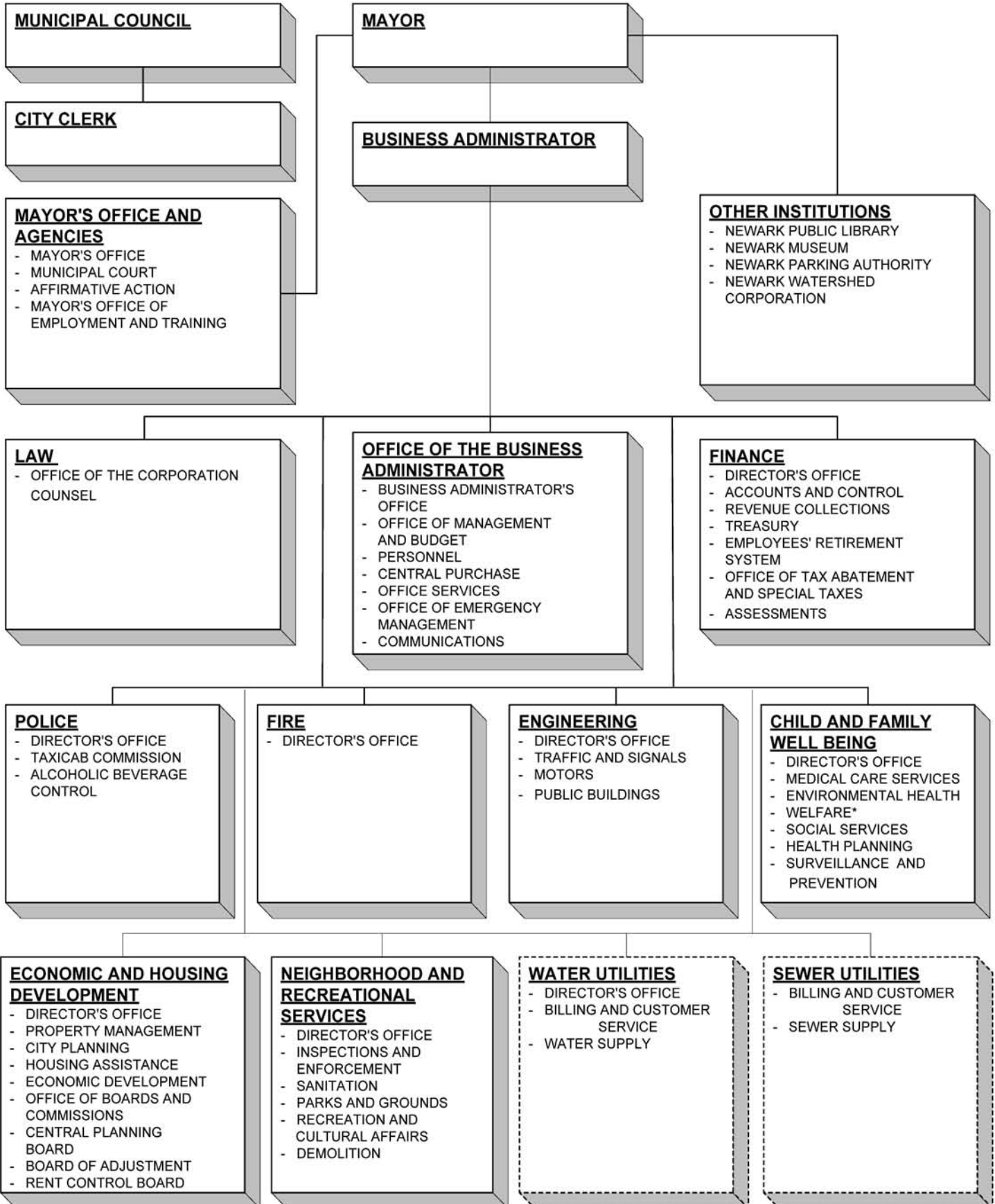
Sincerely,

A handwritten signature in black ink, appearing to read 'C.A. Booker', written in a cursive style.

Cory A. Booker
Mayor

CITY TABLE OF ORGANIZATION

CITY OF NEWARK ORGANIZATION CHART



* The activities of the Division of Welfare for the administration and management of the Work First New Jersey and General Assistance programs transferred to Essex County.